# 2021 FEDERAL EMPLOYEE VIEWPOINT SURVEY Social Security Administration 



This document provides the 2021 Federal Employee Viewpoint Survey (FEVS) results for the Social Security Administration (SSA). Government-wide FEVS results are available on the Office of Personnel Management (OPM) Fed View Website.

## Survey Administration

OPM administered the online survey to SSA employees from November 8 through December 10, 2021. SSA's participation in the FEVS fulfills the Federal requirement to administer an Annual Employee Survey (AES). See regulations at 5 CFR Part 250, Subpart C.

Survey Sample and Response Rate
OPM selected a sample of full-time and part-time permanent Federal employees to participate in the FEVS. SSA achieved a response rate of 41.4 percent. Of the 27,922 SSA employees whom OPM selected to participate, 11,546 of our employees voluntarily responded to the FEVS. Our response rate exceeded the government-wide rate of 33.8 percent.

Based on our analysis, we determined that SSA's survey respondents are representative of our employee population.

## Survey Results

Despite the challenges of COVID-19, our employees demonstrated a tremendous amount of resilience. Traditionally questions regarding individual employee effort or contributions are amongst our highest scoring items.

Strengths: Our 2021 FEVS results revealed that questions with the highest positive responses reveal employees know how their jobs support our agency's goals, know what is expected on the job, supervisors treat employees with respect, and employees believe their teams are meeting customer needs and contributing positively to the agency's performance.

Opportunities: Our 2021 survey results indicate that performance management concerns continue to be a challenge. Questions concerning poor performers, meaningful recognition based on various levels of employee performance, view of senior leaders, involvement in decisions that affect employees work, and belief survey results are used to better the agency had the lowest percentage of positive responses.

The following sections provide agency-level 2021 FEVS results for SSA.

Social Security Administration
2021 Federal Employee Viewpoint Survey Results

| \# | Item Text | Response Type | Percent Positive | Strongly Agree/ Very Good/Very Satisfied \% | Agree/ Good/ Satisfied \% | Neither <br> Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied \% | Disagree/ Poor/ Dissatisfied \% | Strongly <br> Disagree/ <br> Very Poor/ Very <br> Dissatisfied \% | Percent <br> Negative | Strongly <br> Agree/ <br> Very <br> Good/ <br> Very <br> Satisfied <br> N | Agree/ Good/ Satisfied N | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly <br> Disagree/ <br> Very Poor/ <br> Very <br> Dissatisfied <br> N | Item Response Total** N | Do Not Know/ No Basis to Judge N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | *I am given a real opportunity to improve my skills in my organization. | Agreedisagree | 58.8\% | 20.0\% | 38.8\% | 18.5\% | 14.6\% | 8.0\% | 22.7\% | 2,502 | 4,579 | 1,997 | 1,587 | 825 | 11,490 | N/A |
| 2 | I feel encouraged to come up with new and better ways of doing things. | Agreedisagree | 54.8\% | 20.5\% | 34.2\% | 18.9\% | 16.4\% | 9.9\% | 26.3\% | 2,592 | 3,980 | 2,010 | 1,730 | 1,024 | 11,336 | N/A |
| 3 | My work gives me a feeling of personal accomplishment. | Agreedisagree | 70.0\% | 29.0\% | 41.1\% | 14.9\% | 8.6\% | 6.5\% | 15.0\% | 3,408 | 4,763 | 1,618 | 945 | 680 | 11,414 | N/A |
| 4 | I know what is expected of me on the job. | Agreedisagree | 83.4\% | 36.0\% | 47.4\% | 8.6\% | 5.1\% | 3.0\% | 8.0\% | 4,232 | 5,393 | 947 | 599 | 320 | 11,491 | N/A |
| 5 | *My workload is reasonable. | Agreedisagree | 47.6\% | 12.8\% | 34.8\% | 13.7\% | 18.5\% | 20.3\% | 38.7\% | 1,609 | 4,315 | 1,500 | 2,011 | 2,016 | 11,451 | 36 |
| 6 | *My talents are used well in the workplace. | Agreedisagree | 55.5\% | 17.2\% | 38.3\% | 18.3\% | 14.9\% | 11.3\% | 26.1\% | 2,083 | 4,456 | 1,913 | 1,605 | 1,142 | 11,199 | 45 |
| 7 | *I know how my work relates to the agency's goals. | Agreedisagree | 88.5\% | 35.4\% | 53.1\% | 7.1\% | 2.5\% | 1.9\% | 4.4\% | 4,197 | 5,944 | 736 | 288 | 226 | 11,391 | 33 |
| 8 | *I can disclose a suspected violation of any law, rule or | Agreedisagree | 66.4\% | 29.5\% | 36.9\% | 18.9\% | 6.7\% | 8.0\% | 14.7\% | 3,466 | 4,126 | 1,984 | 728 | 812 | 11,116 | 377 |


| \# | Item Text | Response Type | Percent Positive | Strongly Agree/ Very Good/Very Satisfied \% | Agree/ <br> Good/ <br> Satisfied \% | Neither <br> Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied \% | Disagree/ Poor/ Dissatisfied \% | Strongly <br> Disagree/ <br> Very Poor/ Very <br> Dissatisfied \% | Percent <br> Negative | Strongly <br> Agree/ <br> Very <br> Good/ <br> Very <br> Satisfied N | Agree/ <br> Good/ <br> Satisfied <br> N | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly Disagree/ Very Poor/ Very Dissatisfied N | Item Response Total** N | Do Not Know/ No Basis to Judge N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | regulation without fear of reprisal. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 9 | *The people I work with cooperate to get the job done. | Agreedisagree | 77.3\% | 34.1\% | 43.2\% | 11.6\% | 7.8\% | 3.3\% | 11.1\% | 4,447 | 4,850 | 1,160 | 745 | 307 | 11,509 | N/A |
| 10 | In my work unit, steps are taken to deal with a poor performer who cannot or will not improve. | Agreedisagree | 37.6\% | 11.9\% | 25.7\% | 27.9\% | 16.7\% | 17.9\% | 34.6\% | 1,229 | 2,596 | 2,631 | 1,557 | 1,502 | 9,515 | 2,011 |
| 12 | *In my work unit, differences in performance are recognized in a meaningful way. | Agreedisagree | 43.9\% | 11.4\% | 32.5\% | 24.9\% | 18.7\% | 12.5\% | 31.3\% | 1,315 | 3,532 | 2,525 | 1,868 | 1,160 | 10,400 | 1,106 |
| 13 | *My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals. | Agreedisagree | $77.2 \%$ | 25.7\% | 51.5\% | 12.4\% | 7.3\% | 3.1\% | 10.4\% | 3,224 | 5,814 | 1,255 | 741 | 310 | 11,344 | 166 |
| 14 | Employees in my work unit meet the needs of our customers. | Alwaysnever | 82.5\% | 31.9\% | 50.6\% | 15.1\% | 2.0\% | 0.4\% | 2.4\% | 3,877 | 5,431 | 1,324 | 179 | 38 | 10,849 | 652 |
| 15 | Employees in my work unit contribute positively to my agency's performance. | Alwaysnever | 82.3\% | 38.7\% | 43.6\% | 14.8\% | 2.4\% | 0.4\% | 2.9\% | 4,626 | 4,604 | 1,319 | 219 | 41 | 10,809 | 535 |


| \# | Item Text | Response Type | Percent Positive | Strongly Agree/ Very Good/Very Satisfied \% | Agree/ Good/ Satisfied \% | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied \% | Disagree/ Poor/ Dissatisfied \% | Strongly <br> Disagree/ <br> Very Poor/ <br> Very <br> Dissatisfied \% | Percent <br> Negative | Strongly <br> Agree/ <br> Very <br> Good/ <br> Very <br> Satisfied <br> N | Agree/ Good/ Satisfied N | Neither <br> Agree nor <br> Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly <br> Disagree/ <br> Very Poor/ <br> Very <br> Dissatisfied <br> N | Item Response Total** N | Do Not Know/ No Basis to Judge N |
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| 16 | Employees in my work unit produce high-quality work. | Alwaysnever | 76.0\% | 32.9\% | 43.1\% | 19.6\% | 3.8\% | 0.6\% | 4.4\% | 4,031 | 4,621 | 1,808 | 324 | 54 | 10,838 | 616 |
| 17 | Employees in my work unit adapt to changing priorities. | Alwaysnever | 78.8\% | 40.1\% | 38.7\% | 16.4\% | 4.1\% | 0.7\% | 4.8\% | 4,765 | 4,204 | 1,551 | 347 | 65 | 10,932 | 503 |
| 18 | Employees in my work unit successfully collaborate. | Alwaysnever | 71.7\% | 35.0\% | 36.7\% | 20.0\% | 6.7\% | 1.6\% | 8.3\% | 4,269 | 4,064 | 1,950 | 619 | 150 | 11,052 | 426 |
| 19 | Employees in my work unit achieve our goals. | Alwaysnever | 81.3\% | 34.5\% | 46.8\% | 15.6\% | 2.6\% | 0.5\% | 3.1\% | 4,172 | 5,047 | 1,439 | 231 | 52 | 10,941 | 543 |
| 20 | Employees are recognized for providing high quality products and services. | Agreedisagree | 58.0\% | 19.3\% | 38.7\% | 17.3\% | 15.1\% | 9.6\% | 24.7\% | 2,349 | 4,434 | 1,813 | 1,569 | 968 | 11,133 | 307 |
| 21 | Employees are protected from health and safety hazards on the job. | Agreedisagree | 71.8\% | 33.1\% | 38.7\% | 15.9\% | 6.5\% | 5.8\% | 12.3\% | 4,009 | 4,256 | 1,568 | 624 | 533 | 10,990 | 458 |
| 22 | My agency is successful at accomplishing its mission. | Agreedisagree | 74.9\% | 25.3\% | 49.6\% | 16.6\% | 5.6\% | 2.8\% | 8.5\% | 3,149 | 5,530 | 1,628 | 553 | 293 | 11,153 | 298 |
| 23 | *I recommend my organization as a good place to work. | Agreedisagree | 61.3\% | 23.6\% | 37.8\% | 19.7\% | 11.7\% | 7.2\% | 19.0\% | 2,917 | 4,382 | 2,065 | 1,282 | 788 | 11,434 | N/A |


| \# | Item Text | Response Type | Percent Positive | Strongly Agree/ Very Good/Very Satisfied \% | Agree/ <br> Good/ <br> Satisfied <br> \% | Neither <br> Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied \% | Disagree/ Poor/ Dissatisfied \% | Strongly <br> Disagree/ <br> Very Poor/ Very <br> Dissatisfied \% | Percent Negative | Strongly <br> Agree/ <br> Very <br> Good/ <br> Very <br> Satisfied <br> N | Agree/ Good/ Satisfied N | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly <br> Disagree/ <br> Very Poor/ <br> Very <br> Dissatisfied <br> N | Item Response Total** N | Do Not Know/ <br> No Basis to Judge N |
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| 24 | *I believe the results of this survey will be used to make my agency a better place to work. | Agreedisagree | 44.8\% | 17.2\% | 27.6\% | 26.8\% | 14.7\% | 13.7\% | 28.4\% | 1,857 | 3,018 | 2,734 | 1,552 | 1,364 | 10,525 | 921 |
| 25 | My supervisor supports my need to balance work and other life issues. | Agreedisagree | 78.1\% | 43.7\% | 34.5\% | 10.6\% | 5.6\% | 5.7\% | 11.3\% | 5,529 | 3,710 | 1,044 | 525 | 520 | 11,328 | 77 |
| 26 | My supervisor is committed to a workforce representative of all segments of society. | Agreedisagree | 74.3\% | 41.1\% | 33.2\% | 17.6\% | 3.8\% | 4.3\% | 8.1\% | 4,745 | 3,377 | 1,660 | 329 | 380 | 10,491 | 886 |
| 27 | Supervisors in my work unit support employee development. | Agreedisagree | 70.3\% | 36.6\% | 33.8\% | 15.3\% | 7.6\% | 6.8\% | 14.4\% | 4,502 | 3,752 | 1,547 | 748 | 625 | 11,174 | 223 |
| 28 | My supervisor listens to what I have to say. | Agreedisagree | 79.5\% | 45.1\% | 34.3\% | 9.8\% | 6.5\% | 4.3\% | 10.8\% | 5,535 | 3,723 | 990 | 627 | 414 | 11,289 | N/A |
| 29 | My supervisor treats me with respect. | Agreedisagree | 85.2\% | 51.4\% | 33.7\% | 8.0\% | 3.7\% | 3.2\% | 6.9\% | 6,231 | 3,547 | 795 | 368 | 326 | 11,267 | N/A |
| 30 | I have trust and confidence in my supervisor. | Agreedisagree | 71.4\% | 43.4\% | 27.9\% | 14.2\% | 8.0\% | 6.4\% | 14.5\% | 5,289 | 3,092 | 1,475 | 794 | 624 | 11,274 | N/A |
| 31 | Overall, how good a job do you feel is being done by your immediate supervisor? | Good-poor | 75.2\% | 46.1\% | 29.1\% | 16.4\% | 4.9\% | 3.5\% | 8.4\% | 5,644 | 3,200 | 1,684 | 480 | 344 | 11,352 | N/A |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 32 | In my organization, senior leaders generate high levels of motivation and commitment in the workforce. | Agreedisagree | 42.5\% | 14.1\% | 28.4\% | 25.1\% | 17.8\% | 14.5\% | 32.3\% | 1,681 | 3,201 | 2,620 | 1,847 | 1,544 | 10,893 | 372 |
| 33 | My organization's senior leaders maintain high standards of honesty and integrity. | Agreedisagree | 55.0\% | 20.7\% | 34.4\% | 26.6\% | 8.5\% | 9.8\% | 18.4\% | 2,336 | 3,584 | 2,533 | 829 | 1,005 | 10,287 | 910 |
| 34 | *Managers communicate the goals of the organization. | Agreedisagree | 75.9\% | 25.2\% | 50.7\% | 13.7\% | 5.4\% | 5.0\% | 10.4\% | 2,874 | 5,521 | 1,489 | 636 | 582 | 11,102 | 112 |
| 35 | Managers promote communication among different work units (for example, about projects, goals, needed resources). | Agreedisagree | 60.4\% | 21.4\% | 39.0\% | 19.4\% | 11.2\% | 9.0\% | 20.2\% | 2,462 | 4,296 | 2,016 | 1,208 | 951 | 10,933 | 312 |
| 36 | Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? | Good-poor | 65.7\% | 31.9\% | 33.8\% | 19.9\% | 7.6\% | 6.8\% | 14.4\% | 3,518 | 3,572 | 1,961 | 718 | 636 | 10,405 | 800 |


| \# | Item Text | Response Type | Percent <br> Positive | Strongly Agree/ Very Good/ Very Satisfied \% | Agree/ <br> Good/ <br> Satisfied <br> \% | Neither <br> Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied \% | Disagree/ Poor/ Dissatisfied \% | Strongly <br> Disagree/ <br> Very Poor/ <br> Very <br> Dissatisfied \% | Percent <br> Negative | Strongly <br> Agree/ <br> Very <br> Good/ <br> Very <br> Satisfied <br> N | Agree/ Good/ Satisfied N | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly <br> Disagree/ Very Poor/ Very Dissatisfied N | Item Response Total** N | Do Not Know/ <br> No Basis to Judge N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 37 | I have a high level of respect for my organization's senior leaders. | Agreedisagree | 57.3\% | 24.3\% | 33.0\% | 23.7\% | 10.0\% | 9.0\% | 19.0\% | 2,757 | 3,637 | 2,477 | 1,084 | 999 | 10,954 | 248 |
| 38 | Senior leaders demonstrate support for WorkLife programs. | Agreedisagree | 53.7\% | 21.6\% | 32.1\% | 26.4\% | 10.7\% | 9.2\% | 19.9\% | 2,581 | 3,490 | 2,440 | 951 | 810 | 10,272 | 927 |
| 39 | *How satisfied are you with your involvement in decisions that affect your work? | Satisfieddissatisfied | 44.7\% | 13.6\% | 31.1\% | 25.4\% | 21.4\% | 8.6\% | 29.9\% | 1,663 | 3,612 | 2,663 | 2,263 | 910 | 11,111 | N/A |
| 40 | *How satisfied are you with the information you receive from management on what's going on in your organization? | Satisfieddissatisfied | 54.1\% | 15.7\% | 38.4\% | 21.2\% | 17.0\% | 7.7\% | 24.7\% | 1,876 | 4,298 | 2,218 | 1,812 | 831 | 11,035 | N/A |
| 41 | *How satisfied are you with the recognition you receive for doing a good job? | Satisfieddissatisfied | 54.6\% | 18.9\% | 35.7\% | 19.2\% | 16.6\% | 9.6\% | 26.2\% | 2,238 | 4,072 | 2,092 | 1,685 | 966 | 11,053 | N/A |
| 42 | *Considering everything, how satisfied are you with your job? | Satisfieddissatisfied | 61.6\% | 21.1\% | 40.4\% | 18.2\% | 13.3\% | 6.9\% | 20.2\% | 2,517 | 4,563 | 1,883 | 1,353 | 702 | 11,018 | N/A |
| 43 | Considering everything, how satisfied are you with your pay? | Satisfieddissatisfied | 60.8\% | 19.6\% | 41.2\% | 16.9\% | 15.1\% | 7.2\% | 22.3\% | 2,484 | 4,680 | 1,703 | 1,525 | 693 | 11,085 | N/A |


| \# | Item Text | Response Type | Percent Positive | Strongly Agree/ Very Good/ Very Satisfied \% | Agree/ <br> Good/ <br> Satisfied <br> \% | Neither <br> Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied \% | Disagree/ Poor/ Dissatisfied \% | Strongly <br> Disagree/ Very Poor/ Very Dissatisfied \% | Percent Negative | Strongly <br> Agree/ <br> Very <br> Good/ <br> Very <br> Satisfied <br> N | Agree/ <br> Good/ <br> Satisfied <br> N | Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied N | Disagree/ Poor/ Dissatisfied N | Strongly <br> Disagree/ <br> Very Poor/ <br> Very <br> Dissatisfied <br> N | Item Response Total** N | Do Not Know/ No Basis to Judge N |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 44 | *Considering everything, how satisfied are you with your organization? | Satisfieddissatisfied | 57.4\% | 16.7\% | 40.7\% | 20.8\% | 14.0\% | 7.7\% | 21.7\% | 2,047 | 4,646 | 2,159 | 1,462 | 801 | 11,115 | N/A |

Survey Administration Period: November 8 through December 10, 2021
*AES prescribed items as of 2017 (5 CFR Part 250, Subpart C).
** Unweighted count of responses excluding "Do Not Know" or "No Basis to Judge."
OPM weights the percentages to represent SSA's population.
Respondents asked to share their work experiences since the last OPM FEVS administration (November 2020).

Sample or Census: Sample Number of surveys completed: 11,54 Number of surveys administered:
27,922
Response Rate: 41.4\%

Social Security Administration
2020 Federal Employee Viewpoint Survey Results

## Demographics

| What is your supervisory status? |  |  |
| :---: | :---: | :---: |
| Response Option |  | \% |
| Senior Leader |  | 1.3\% |
| Manager |  | 9.6\% |
| Supervisor |  | 10.5\% |
| Team Leader |  | 9.4\% |
| Non-Supervisor |  | 69.2\% |
| Total |  | 100.0\% |
| Are you: |  |  |
| Response Option |  | \% |
| Male |  | 36.8\% |
| Female |  | 63.2\% |
| Total |  | 100.0\% |
| Are you of Hispanic, Latino, or Spanish origin? |  |  |
| Response Option |  | \% |
| Yes |  | 13.2\% |
| No |  | 86.8\% |
| Total |  | 100.0\% |
| Please select the racial category or categories with which you most closely identify. |  |  |
| Response Option |  | \% |
| White |  | 65.9\% |
| Black or African American |  | 22.2\% |
| All other races |  | 11.9\% |
| Total |  | 100.0\% |
| Survey Administration Period: November 8 through December 10, 2021 Percentages for demographic questions are un-weighted. | Sample or Census: Sample <br> Number of surveys completed: 11,546 <br> Number of surveys administered: 27,922 <br> Response Rate: 41.4\% |  |

Social Security Administration 2020 Federal Employee Viewpoint Survey Results

| Agency Subcomponent |  | \% |
| :--- | :---: | :---: |
| Deputy Commissioner for Analytics, Review, \& Oversight |  |  |
| Deputy Commissioner for Budget, Finance, \& Management | $8.4 \%$ |  |
| Deputy Commissioner for Communications |  |  |
| Deputy Commissioner for Hearings Operations |  |  |
| Deputy Commissioner for Human Resources |  |  |
| Deputy Commissioner for Legislation \& Congressional Affairs |  |  |
| Deputy Commissioner for Operations | $14.6 \%$ |  |
| Deputy Commissioner for Retirement \& Disability Policy | $1.7 \%$ |  |
| Deputy Commissioner for Systems | $0.6 \%$ |  |
| Office of the Chief Actuary | $5.2 .4 \%$ |  |
| Office of the Commissioner | $2.7 \%$ |  |
| Office of the General Counsel | $10.6 \%$ |  |
| Office of the Inspector General | $0.2 \%$ |  |
| Total | $0.1 \%$ |  |

[^0]Sample or Census: Sample
Number of surveys completed: 11,546 Number of surveys administered:
27,922
Response Rate: 41.4\%


[^0]:    Survey Administration Period: November 8 through December 10,
    2021
    Percentages for demographic questions are un-weighted.

