SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Joseph R. Biden
President of the Senate
S-212 Capitol Bldg.
Washington, D.C. 20510

Dear Mr. President:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

If you have any questions concerning the report, please do not hesitate to contact me or have your staff contact Dennis Wilhite, Director, Office of Budget Execution and Automation, at (410) 966-6988.

Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable John A. Boehner
Speaker of the House of Representatives
H-232 Capitol Bldg.
Washington, D.C. 20515

Dear Mr. Speaker:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Xavier Becerra
Ranking Member, Subcommittee on Social Security,
House Committee on Ways and Means
B-316 Rayburn House Office Bldg.
Washington, D.C. 20515

Dear Mr. Becerra:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Max Baucus
Chairman, Senate Committee on Finance
219 Dirksen Senate Office Bldg.
Washington, D.C. 20510

Dear Mr. Chairman:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Susan M. Collins
Ranking Member, Senate Committee on Homeland Security
and Governmental Affairs
344 Dirksen Senate Office Bldg.
Washington, D.C. 20510

Dear Senator Collins:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Elijah Cummings
Ranking Member, House Committee on Oversight and
Government Reform
2471 Rayburn House Office Bldg.
Washington, D.C. 20515

Dear Mr. Cummings:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Sam Johnson
Chairman, Subcommittee on Social Security,
House Committee on Ways and Means
B-317 Rayburn House Office Bldg.
Washington, D.C. 20515

Dear Mr. Chairman:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Tom Harkin
Chairman, Subcommittee on Labor, Health and
Human Services, Education and Related
Agencies, Senate Committee on Appropriations
131 Dirksen Senate Office Bldg.
Washington, D.C. 20510

Dear Mr. Chairman:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Orrin Hatch
Ranking Member, Senate Committee on Finance
219 Dirksen Senate Office Bldg.
Washington, D.C. 20510

Dear Senator Hatch:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Darrell Issa
Chairman, House Committee on Oversight and
Government Reform
2157 Rayburn House Office Bldg.
Washington, D.C. 20515

Dear Mr. Chairman:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

If you have any questions concerning the report, please do not hesitate to contact me or have your staff contact Dennis Wilhite, Director, Office of Budget Execution and Automation, at (410) 966-6988.

Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20, 2011

The Honorable Rosa DeLauro
Ranking Member, Subcommittee on Labor, Health and
Human Services, Education, and Related
Agencies, House Committee on Appropriations
1016 Longworth House Office Bldg.
Washington, D.C. 20515

Dear Ms. DeLauro:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20,2011

The Honorable Joseph I. Lieberman
Chairman, Senate Committee on Homeland Security
and Governmental Affairs
340 Dirksen Senate Office Bldg.
Washington, D.C. 20510

Dear Chairman:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20,2011

The Honorable Dennis Rehberg
Chairman, Subcommittee on Labor, Health and
Human Services, Education, and Related
Agencies, House Committee on Appropriations
2358B Rayburn House Office Bldg.
Washington, D.C. 20515

Dear Mr. Chairman:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

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Sincerely,

Michael J. Astrue

SOCIAL SECURITY

The Commissioner

December 20,2011

The Honorable Richard Shelby
Ranking Member, Subcommittee on Labor, Health and
Human Services, Education and Related
Agencies, Senate Committee on Appropriations
156 Dirksen Senate Office Bldg.
Washington, D.C. 20510

Dear Senator Shelby:

The purpose of this letter is to report to Congress on our fiscal year (FY) 2011 Competitive Sourcing efforts as required by Section 647(b) of Division F of the Consolidated Appropriations Act, 2004.

We did not analyze any functions for public-private competition or conduct any public-private competitions in FY 2011. We do not plan to analyze any activities for potential competition in FY 2012.

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Sincerely,

Michael J. Astrue